**Minutes of the Control Systems Society Board of Governors Meeting**
**May 26, 2026**

**New Orleans, Louisiana USA**

## 1. Call to Order and Approval of Agenda

President C. Beck called the meeting of the Control Systems Society (CSS) Board of Governors (BoG) to order at 1:00 PM on May 26, 2026. She welcomed all attendees and invited the 2026 ACC General and Program Chairs to share information and updates about the ACC. Beck thanked the organizers and began the meeting by asking everyone to introduce themselves. She then reminded the BoG about the objectives of the meeting, and meeting procedures, expectations were reviewed, including the mechanism for voting on motions. The following members of the BoG were in attendance:

- Ames, A.
- Balakrishnan, V.
- Beck, C.
- Di Bernardo, M.
- Di Cairano, S.
- Fekih, A.
- Ferrara, A.
- Fregene, K.
- How, J.
- Isaksson, A.
- Jungers, R.
- Knorn, S.
- Mesbahi, M.
- Onori, S.
- Ozay, N.
- Papachristodoulou, A.
- Pasqualetti, F.
- Pavel, L.
- Rudie, K.
- Sandberg, H.
- Seatzu, C.
- Serrani, A.

Additionally, the following visitors attended the meeting:

- Annaswamy, A.
- Choi, J.
- Monaco, T.
- Prieur, C.
- Tufuga, A.
- Zaccarian, L.

2. Approval of Minutes

Quorum was established, and the meeting agenda approved. Next, the minutes of the BoG meeting of December 9th, 2025, held in Rio de Janeiro, Brazil, 2025 were approved.

3. Consent Agenda

President Beck reminded BoG that the consent agenda was shared via email.

Beck asked the BoG for approval of the consent agenda and received approval. The motion passed unanimously.

## Financial Summary

***VP-Finance Activities: Venkataramanan Balakrishnan***

Balakrishnan provided the CSS financial summary:

- Overall, CSS financial status is very healthy.
    - For FM14 24: Revenue: **$8,337K**, Expenses: **$6,940K**, Surplus: **$1,398K** (budget **$388K)**
    - FM14 25 Revenue: **$9,051K**, Expenses: **$8,825K**, Surplus: **$226K** (budget **$388K)**
- CSS Reserves as of 2026 total >**$30M**
    - Integral of surplus + investments (controlled by IEEE)

Balakrishnan went over side-by-side comparisons of the society finances from 2024 and 2025. He went over the major financial impacts and items for later discussion. He also assured the board of the positive financial health of the society. Di Cairano questioned how the budget was balanced, noting a significant discrepancy between the 2024 and 2025 expenses. Balakrishnan explained that this was due to a lack of predictability regarding paper publication costs. Balakrishnan then yielded the floor back to CSS President, Carolyn Beck.

## Motions

***President Beck presented the following motion:***

- **Motion:** *To modify CSS Bylaws: Article I, Section 3, as per IEEE instructions, to be in agreement with recently approved updates to IEEE Technical Activities Board (TAB) governing documents.*

President Beck provided an overview of the reasons for the proposed amendments, explaining the process and timelines for updating the Bylaws with IEEE, before opening the floor for discussion. Rudie expressed appreciation for CSS's inclusive nature and a desire to continue striving for diversity, regardless of the bylaw changes. Knorn noted the effort made in the replacement text to capture the intended meaning, but expressed concern, stating that it was deeply worrying and explaining why she opposed the motion. Beck agreed with Knorn's concern. Fregene questioned whether the replacement text had been vetted by IEEE; Beck confirmed and noted that most alternative language would directly impact future approvals of society projects. Ames expressed dissatisfaction with the overall climate surrounding the situation. How echoed Ames' sentiments, while reaffirming his commitment to outreach and diversity, and stressed that these changes would not affect the society's operations. Annaswamy seconded How's comments. Finally, Monaco advised the BoG to provide feedback to the Technical Activities Board.

The motion passed with 19 in favor, 1 abstention and 2 opposed.

***President Beck presented the following motions:***

- ***Motion:*** *To modify CSS Bylaws: Article I, Section 4, to make the dates consistent with Section 3.*

Beck gave an overview of the reason for changes and explained it was already approved by the BoG last year.

The motion passed unanimously.

- ***Motion:*** *To modify CSS Bylaws: Article I, Section 6, as per IEEE instructions, to be in agreement with recently approved updates to IEEE Technical Activities Board (TAB) governing documents.*

Beck gave an overview of the reason for changes and opened the floor for discussion.

The motion passed 18 in favor, 2 abstention and 2 opposed.

- ***Motion:*** *To modify CSS Bylaws: Article II Section 3, as per IEEE instructions, to be in agreement with recently approved updates to IEEE Technical Activities Board (TAB) governing documents.*

Beck gave an overview of the reason for changes and opened the floor for discussion. Fregene inquired whether the wording used in this amendment had been considered for other revisions, noting that the current phrasing appeared more appropriate and inclusive. Beck clarified that the word choices were selected to ensure alignment with previously approved IEEE documents.

The motion passed with 22 in favor and 1 abstention.

- ***Motion:*** *To modify CSS Bylaws: Article II, Section 7, as per IEEE instructions, to be in agreement with recently approved updates to IEEE Technical Activities Board (TAB) governing documents.*

Beck gave an overview of the reason for changes and explained it was already approved by the BoG last year.

The motion passed unanimously.

- ***Motion:*** *To modify CSS Bylaws: Article V, Section 18, as per IEEE instructions, to be in agreement with recently approved updates to IEEE Technical Activities Board (TAB) governing documents.*

Beck gave an overview of the reason for changes and opened the floor for discussion.

The motion passed 19 in favor, 2 abstentions and 1 opposed.

- ***Motion:*** *To modify CSS Bylaws: Article V, Section 3, as per IEEE instructions, to be in agreement with recently approved updates to IEEE Technical Activities Board (TAB) governing documents.*

Beck gave an overview of the reason for changes and opened the floor for discussion.

The motion passed with 21 in favor and 1 abstention.

- ***Motion:*** *To modify CSS Constitution: Article V, Section 11, as per IEEE instructions, to be in agreement with recently approved updates to IEEE Technical Activities Board (TAB) governing documents.*

Beck gave an overview of the reason for changes and opened the floor for discussion.

The motion passed with 21 in favor and 1 abstention.

President Beck advised there were several SoW updates needed and presented the following motions:

- ***Motion:*** *To approve the addended SoW from PaperPlaza to cover the cost of new hardware and software upgrades to the database management system used in producing our journals and conference programs.*

Beck gave an overview of the reason for changes and opened the floor for discussion. Papachristodoulou asked if this would be a one-off expense or perpetual. Beck confirmed this would be an increase for this year that could be readdressed for future rates. Jonathan How expressed interest in requiring an assessment of the success of improvement through metrics. Serrani and editors in attendance were asked if the process has experienced any improvement thus far. Zaccarian advised that a lag exists. Beck also confirmed that PaperCept does have at least one additional employee other than Pradeep. Di Cairano shared support that a 5% increase is minimal compared to the industry standard.

The motion passed unanimously.

- ***Motion:*** *To approve the costs for updating and upgrading the security and design of the CSS website.*

Beck explained the society's history with Conference Catalyst and opened the floor for discussion. Fregene inquired about the expectation of officer involvement. Beck advised the point of contact to funnel content through would be the function of the Electronic Information Chair. How noted that while the request was modest, the society was currently not structured to execute these items efficiently. Di Bernardo pointed out that it is a 6-month trial for July-December 2026 and that several entities in the society are requesting this outlet and it can be re-evaluated after the 6-month period.

The motion passed unanimously.

- ***Motion:*** *To approve a Social Media Management SoW with Conference Catalysts.*

Beck explained the services being offered by Conference Catalyst and opened the floor for discussion. Both favoring and opposing views were expressed by the assembly.

The motion passed with 17 in favor, 2 opposed and 3 abstentions.

***President Elect: Jonathan How***

President Elect How presented the following motion:

- ***Motion:*** *CSS will cover the costs associated with using the conference session planning tool developed for CDC 2025 for CDC 2026, thereby removing this expense from the CDC 2026 conference budget.*

How went over the background of the motion. Pavel proposed an amendment to change the financial impact from $4.5k to $4.9k and the amendment was approved. How advised CDC is the primary target for implementation this year and next year we can look into using it for CDC & CCTA.

The amended motion passed unanimously.

***VP for Publication Activities: Andrea Serrani***

The VP for Publication Activities: Andrea Serrani presented the following motions:

- ***Motion:*** *To approve a new contract for the CSm editorial assistant for 2027.*

Serrani went over the background of the motion. There was no discussion.

The motion passed unanimously.

- ***Motion:*** *To approve a new contract for the TCNS editorial assistant for 2027.*

Serrani went over the background of the motion. There was no discussion.

The motion passed unanimously.

- ***Motion:*** *To approve a new contract for the TCST editorial assistant for 2027.*

Serrani went over the background of the motion. There was no discussion.

The motion passed unanimously.

- ***Motion:*** *To approve a new contract for a combined editorial assistant for TAC and OJ-CSYS for 2027.*

Serrani presented the background of the motion. Following the opening of the floor for discussion, Di Cairano confirmed with Serrani that the financial impact specified in the proposal was intended as a ceiling while exploring alternative vendors at a lower cost. Fregene proposed amending the motion to define the financial impact as a maximum limit rather than a specific value, a change to which the BoG agreed.

The motion passed unanimously.

- ***Motion:*** *To remove AE's name from Correspondence with Authors (and published version of manuscript) in all CSS transactions, letters and journals (TAC, TCST, TCSN, LCSS, OJCSYS).*

Serrani gave an overview of why correspondence should come from senior editors instead of associate editors and opened the floor for discussion. Rudie shared the understanding but expressed concern.

The motion passed unanimously.

- ***Motion:*** *To remove paper categories, i.e., Regular Papers (RP), Technical Notes (TN) in TAC.*

Serrani provided background on the society's publication history, noting that the last updates dated back to 1983 despite significant shifts in the publishing environment over the years, before opening the floor for discussion. Krstic suggested that the net impact would be neutral, while Serrani clarified that the figures were determined based on the expectation of longer paper submissions. Krstic further noted that the technical quality of submissions would likely improve, reducing the pressure on authors to significantly shorten their papers. Knorn inquired about the effective date of this change to allow for strategic planning and prevent overloading Associate Editors (AEs) with backlogged papers. Serrani confirmed that the timeline is currently unestablished. Ames raised a concern that high-caliber students might be discouraged from submitting full papers to TAC, and this change provides them no other option. Beck expressed a preference for allowing authors to choose their submission format and to have their work evaluated accordingly. Di Cairano emphasized the importance of thorough reviewer training and requested a five-year statistical review on the matter. Finally, Zaccarian expressed concern that this policy might inadvertently increase paper lengths and eliminate brief, focused publications.

The motion did **not** pass with 10 opposed, 10 in favor and 2 abstentions

***VP Conference Activities: Raphael Jungers***

The VP for Conference Activities: Raphael Jungers presented the following motions:

- ***Motion:*** *To approve the proposed budget of CCTA 2027.*

Jungers went over the background of the motion. There was no discussion.

The motion passed unanimously.

- ***Motion:*** *To approve the following amendment to the AACC-CSS MOU:*

*"A proportion of surplus made from each ACC conference (if any) will be returned to the sponsoring societies*
*CSS will support student attendance to ACC for an amount of 20k$/year."*

Jungers went over the background of the motion. There was no discussion.

The motion passed unanimously.

***The following individuals were requested to recuse themselves from the meeting, and invited back in after the* discussions: *Christophe Prieur*

- ***Motion:*** *To approve Christophe Prieur as EUCA liaison representative.*

Jungers went over the background of the motion. There was no discussion.

The motion passed unanimously.

***The following individuals were requested to recuse themselves from the meeting, and invited back in after the* discussions: *Jongeun Choi*

- ***Motion:*** *To approve Jongeun Choi as General Chair for CCTA 2029.*

Jungers went over the background of the motion. There was no discussion.

The motion passed unanimously.

***The following individuals were requested to recuse themselves from the meeting, and invited back in after the* discussions: *Kingsley Fregene*

- ***Motion:*** *To approve Kingsley Fregene as General Co-Chair for CCTA 2029.*

Jungers went over the background of the motion. There was no discussion.

The motion passed unanimously.

- ***Motion:*** *To approve Seoul as the location for CCTA 2029.*

Jungers went over the background of the motion. There was no discussion.

The motion passed unanimously.

- ***Motion:*** *To approve Seoul Dragon City as the venue for CCTA 2029.*

Jungers went over the background of the motion and opened the floor for discussion. Onori inquired what the room rate would be, and Choi advised rates should be fair and currently range from $100-$210 but they are unsure about 2029 rates. Beck advised advanced room rates are not always provided with international contracts. Di Cairano shared concern for the difficulty of growing CCTA in selection of locations that are difficult to reach.

The motion passed unanimously.

***VP for Member Activities: Necmiye Ozay:***

The VP for Member Activities: Necmiye Ozay presented the following motion:

- ***Motion:*** *To increase CSS contribution to DL/DIL travel costs to $2,000 for trips within the same continent and $3,000 for intercontinental trips for years 2027 and 2028.*

Ozay went over the background of the motion and gave an overview of the DL program. Beck clarified the proposed amounts are maximums and contingent upon submission of proper receipts. BoG inquired if the chapters would be expected to provide any funds and requested clarity of the $1,000 delta. Ozay confirmed anything above the $3,000 limit would be the responsibility of the chapter or lecturer.

The motion passed unanimously.

***VP for Technical Activities: Mario di Bernardo:***

The VP for Technical Activities: Mario di Bernardo presented the following motion:

- ***Motion:*** *To approve the following Technical Committee Leadership Structure, Election, and Appointment Procedures, and to authorize their implementation by the end of 2026.*

Di Bernardo went over the background of the motion. There was no discussion.

The motion passed unanimously.

## Informational Items

**Financial Activities**
Vice President for Financial Activities Balakrishnan provided a detailed overview of the publication revenue. How questioned why CSm losses significantly exceeded the budgeted amount. Balakrishnan noted that identifying the exact reasons would require further investigation. Consequently, How requested Monaco to determine the society specific publication costs.

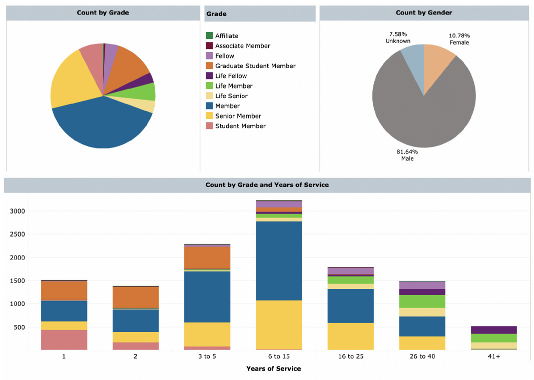
**Publication Activities**
Vice President for Publications Andrea Serrani gave a brief background and example of issues with GenAI use. He discussed adding a specific language in the letters of request to review or add checkbox in PaperPlaza and proper use of GenAI language and ultimately implement an AI-detection software to be used by SEs and AEs. Di Cairano inquired about what happens when a violation occurs after the checkbox has been marked and Serrani advised it would be a violation of ethics and could result in reporting to IEEE. Fregene expressed concern for instances of improper detection.

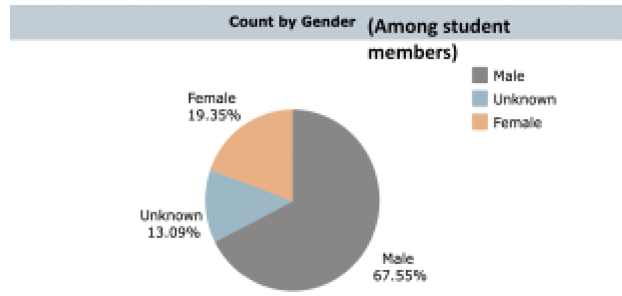
**Conference Activities**
Vice President for Conference Activities Raphael Jungers gave an overview of the roster changes of society editors: 51 new AEs in CEB and 6 new AEs in TCEB approved:

- CEB:
    - 328-34 names
    - +51 in consent agenda = 345 AEs
- TCEB
    - 129-20 names
    - +6 in consent agenda =115 AEs

He then presented the list of the IEEE CSS sponsored and co-sponsored conferences. He explained the implementation of the idea of having a Deputy CEB chair with a term that would be aligned with the CEB chair five-year term. Jungers also requested suggestions of locations for CCTA 2030.

**Member Activities**
Vice President for Member Activities, Ozay gave an overview of the membership statistics:




Fregene requested to show percentages of CSS membership across industry, academia and government in the future.

**Technical Activities**

Vice President for Technical Activities Di Bernardo gave an overview of the inaugural Outstanding TC Award to be announced at CDC 2026 and his desire to establish a 5yr TC review program for 2027 with expectations to discuss at ExCom and bring to the BoG at ACC 2027. He then shared information about the CSS Day 2026 activities to take place.

**Diversity, Outreach, and Development Activities**

VP for Diversity, Outreach, and Development Activities Silvia Mastellone was unavailable so in her place President-Elect How explained the breakdown of the DODA structure and responsibilities. He explained the process of proposals and approvals and previously approved projects, as well as current projects. How then explained the CSS Graduate Collaboration Fellowship Program and it was discussed how this is promoted to solicit applications. How also gave a brief overview of the Women in Control structure and events for new BoG members.

**CSS President Elect**

- How outlined the goals of the CSS Long Range Planning Committee (LRPC). He mentioned that in consultation with the NextCom leadership, the plan is to appoint the Chair of the NextCom Steering Committee as an *ex officio* member of the CSS LRPC.

**CSS President**

President Carolyn Beck provided an overview of the IEEE CSS CCTA Best Paper Award, the CSS Family Cares Grant Program, the IEEE CSS Test of Time Paper Award, the Awards Nominations Procedures, and the Control Systems Society Review. Papachristodoulou raised concerns regarding potential conflicts of interest within the award nomination process. In response, Beck outlined the vetting and filtering procedures designed to eliminate such conflicts.

## Activity Reports

No additional activity reports were presented during the meeting. BoG members were referred to the material contained in the ‘Agenda and Reports’ document for full details on all activity reports.

## Other Business

No additional business was presented during the meeting

Ferrara announced that the next BoG meeting will be held in conjunction with CDC 2026. It is scheduled for Monday, December 14, 2026, in Honolulu, Hawaii.

The meeting was adjourned at 5:58 pm (CST)